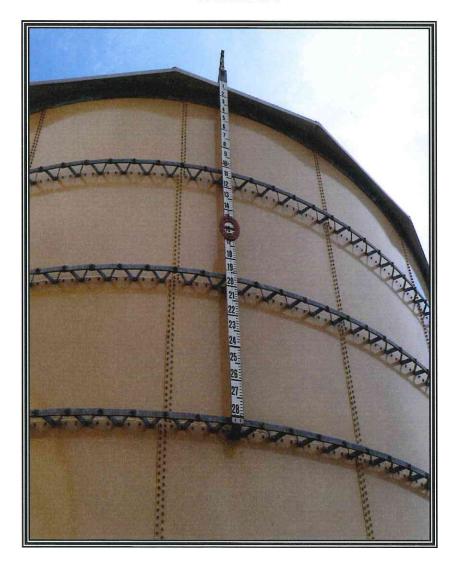
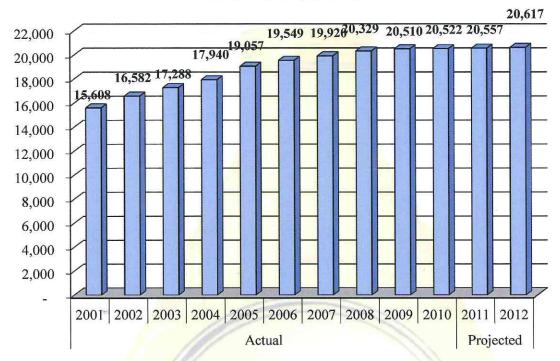
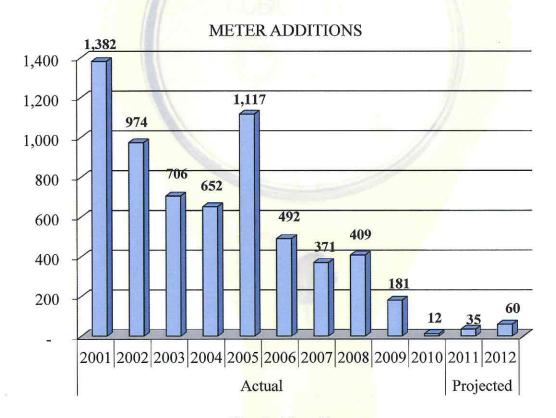
2011-2012 OPERATING BUDGET WATER



METERS IN SERVICE

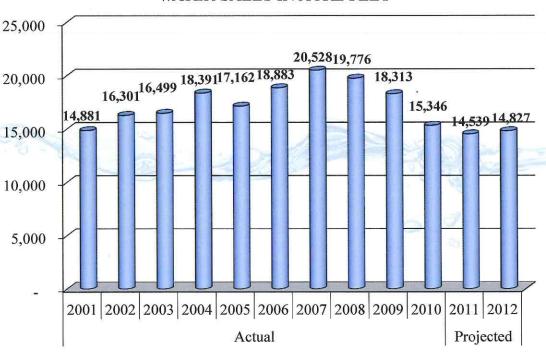


Year End June 30,:

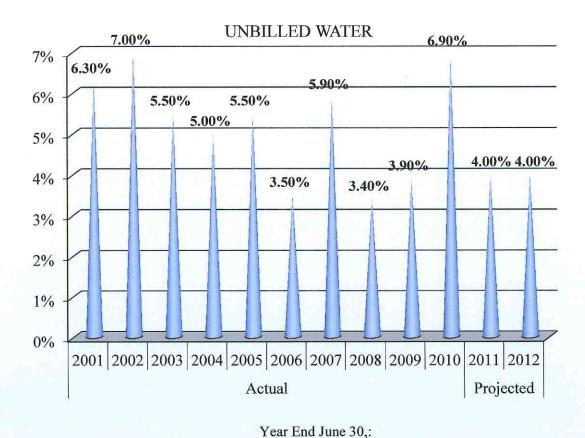


Year End June 30,:

WATER SALES IN ACRE FEET



Year End Jun 30,:



Unbilled Water includes use acquired with one-day permits, tie-ins, operational use, fire hydrant damage and use, meter malfunctions, and leaks.

FUNCTION DEFINITIONS - WATER OPERATIONS

REVENUES

<u>Water Sales</u>: Monthly charges to cover the wholesale cost of water, with a minimal markup targeted to cover some operating costs and provide funds for capital improvements and replacement.

<u>Ready To Serve</u>: Monthly charge to cover fixed costs, regardless of water sales. Examples include maintenance of reservoirs and transmission lines, meter reading and administrative costs such as insurance.

<u>Pumping Charges</u>: Charges to customers at high elevations, to cover the power costs required to deliver water.

<u>Interest and Other</u>: Interest revenue, late charges, backflow fees, engineering fees and other miscellaneous revenues.

OPERATING EXPENSES

<u>Pumping</u>: To move water to various elevations, and to provide adequate pressure and storage to higher service connections. Includes maintenance of ten pump stations, readings, and power costs.

<u>Water Quality</u>: To monitor incoming water in accordance with federal and state regulations. Includes collecting samples and reporting results, and maintenance of monitoring equipment.

<u>Water Treatment</u>: To treat water in tanks, handle chemicals, and use and maintain injection equipment for pipelines.

<u>Tanks and Reservoirs</u>: Maintenance of 19 tanks and 2 reservoirs. Includes corrosion control, security, and water level monitoring.

<u>Transmission and Distribution</u>: Maintenance of pipeline system within 45 square miles, consisting of 329 miles of pipes. Includes 25 pressure reducing stations, all air releases/blow-offs, fire hydrants (buried portion), cross-tie valves with other districts, and valve exercising.

Services: Maintenance of all service lines located from main lines to meters.

Meters: Maintenance of all customer meters. Includes lens and/or complete meter replacement for slow or non-operating meters.

FUNCTION DEFINITIONS - WATER OPERATIONS (Continued)

<u>Backflow Prevention</u>: Ensures compliance with Title 17, requiring backflow devices for specific connections to protect quality of water in our system.

Meter Reading: Reading of approximately 20,500 meters on a monthly basis for billing purposes.

<u>Customer Accounts</u>: Costs related to opening and closing accounts, response to customer concerns, billing costs (statements, mailing), and uncollectible accounts.

<u>Equipment and Vehicles</u>: Maintenance of District equipment. Includes all construction equipment, water and administrative vehicles, and miscellaneous tools and equipment.

<u>Buildings and Grounds</u>: Maintenance of administrative and operations buildings, warehouse, and shops. Also includes power costs, alarmed security system, landscape service, janitorial, and pest control.

<u>Engineering</u>: All costs of engineering services. Includes review and monitoring of development to ensure compliance with standard design practices, impact on existing system and environment, and orderly planning to provide adequate water and sewer service as demand dictates.

<u>Safety and Regulatory Affairs</u>: Program to control unnecessary risks, hazardous conditions, and unsafe practices, and minimize physical losses, personnel injuries, and district liability, and to provide for regulatory compliance in environmental, public health and other mandated areas.

<u>Information Technology</u>: Centralization of the District's technology to maintain hardware, software, servers, networks, and interfaces.

General and Administrative

Salaries include administrative and conservation personnel salaries and all vacation, sick leave, and holiday time for administrative and water personnel.

Group Insurance is health, vision, and dental costs for all administrative and water personnel.

Workers' Compensation Insurance costs for all administrative and water personnel.

Public Employees Retirement System (PERS) participation costs for all administrative and water personnel.

Social Security costs for all administrative and water personnel.

FUNCTION DEFINITIONS - WATER OPERATIONS (Continued)

General and Administrative (continued)

Other Taxes/Benefits includes unemployment and other miscellaneous employee taxes and benefits such as annual luncheon, picnic, and awards for all personnel.

District Insurance premium costs protect District assets, such as buildings and vehicles, and provide liability coverage for potential claims.

Outside Services are provided by consultants and temporary help.

Legal costs are incurred for general legal counsel (presence at board meetings, contracts, employment issues, etc.)

Auditing is conducted by a certified public accounting firm to provide an opinion on the annual financial report.

Banking Services are provided to maintain the District's general and payroll accounts.

Office Supplies are purchased for necessary administration of the District including office equipment costing less than the capitalization threshold.

Postage not related to public relations or customer billing includes notifications, such as shutdowns and hearing notification mailings.

Office Equipment Repair covers maintenance contracts on computer system, billing equipment, copiers, telephone system, and other repairs as needed.

Telephone costs are for service of 46 lines with 100 extensions at administration and water operations, long distance, data lines, and cellular phone service for field and key personnel.

Travel costs are for administrative and water personnel.

Meetings and Seminars for administrative and water personnel provide District representation and professional development.

Dues and Subscriptions are for memberships and periodicals to various organizations, such as American Water Works Association (AWWA).

Public Awareness/Conservation is the "image and information" arm of the District, utilizing publications, special events, the speakers' bureau, and the VWD School Program to present Vallecitos as the "Water Specialist" and promote effective water conservation programs

FUNCTION DEFINITIONS - WATER OPERATIONS (Continued)

General and Administrative (continued)

Regulatory Fees are incurred for renewal fees for personnel certifications such as water distribution and treatment, notary, and professional memberships, state regulatory agencies, and other compliance matters.

Election and Annexations facilitation costs are assessed by the County.

Director Fees are paid for attendance of board meetings, professional conferences, and other District-sanctioned organizations.

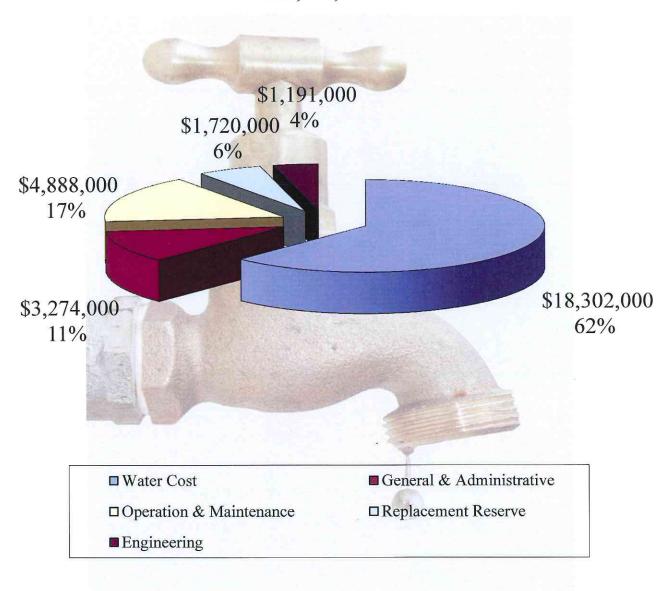
Director Expenses include all costs incurred by Directors, such as travel reimbursement and conference fees.

Other/Mandated Reimbursements include miscellaneous expenses that do not specifically apply to any of the above-referenced categories less mandated cost reimbursements due from the State.

Transfers to Sewer are for overall administrative costs attributable to sewer.

Administrative Credit Transfer is a collection or recovery of overhead costs that are applied to all construction work orders.

2011-2012 WATER OPERATING BUDGET \$29,375,000



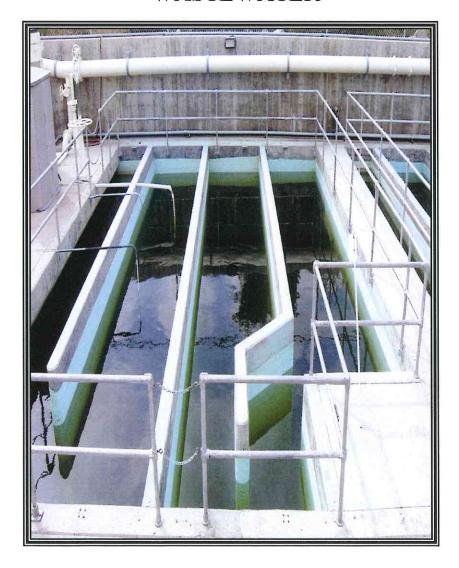
		Actual FY 09-10	Budget FY 10-11	Projected FY 10-11	Budget FY 11-12	Estimated FY 12-13
		·			·	3
OPERATING REVENUE	ES					
Water Sales	4001	\$16,798,224	\$21,850,000	\$17,560,000	\$18,894,000	\$21,951,000
Ready to Serve	4003	7,833,940	9,101,000	9,045,000	9,776,000	10,469,000
Pumping Charges	4002	194,907	310,000	198,000	197,000	177,000
Interest	4401	12,019	11,000	7,000	7,000	7,000
Other	Various	518,893	506,000	491,000	501,000	511,000
Total Revenue		25,357,983	31,778,000	27,301,000	29,375,000	33,115,000
OPERATING EXPENSE	S					
Water Purchases	1010	15,603,958	19,730,000	15,965,000	18,302,000	20,598,000
Pumping	2010	395,716	474,000	318,000	324,000	437,000
Water Quality	2020	220,717	197,000	118,000	165,000	184,000
Water Treatment	2030	90,001	138,000	184,000	139,000	143,000
Tanks & Reservoirs	2040	519,649	537,000	364,000	434,000	411,000
Transmission & Dist.	2050	1,079,479	1,071,000	1,016,000	967,000	999,000
Services	2060	175,570	182,000	157,000	190,000	201,000
Meters	2070	545,029	317,000	511,000	494,000	513,000
Backflow Prevention	2080	69,936	54,000	67,000	37,000	39,000
Customer Accounts	4010	717,939	696,000	707,000	742,000	774,000
Equipment & Vehicles	4210	283,220	306,000	234,000	297,000	311,000
Building & Grounds	4110	372,590	304,000	376,000	346,000	371,000
Engineering	5010	1,173,328	852,000	1,448,000	1,191,000	1,227,000
Safety & Reg. Affairs	5210	159,367	177,000	188,000	207,000	214,000
Information Technolog	6230	449,617	395,000	480,000	546,000	564,000
General & Admin.	6xxx	2,866,477	3,992,000	3,085,000	3,274,000	3,161,000
Total Expense		24,722,593	29,422,000	25,218,000	27,655,000	30,147,000
OPERATING INCOME		635,390	2,356,000	2,083,000	1,720,000	2,968,000
LESS TRANSFERS TO						
REPLACEMENT RESE	DVE	625 200	2 356 000	2 083 000	1 720 000	2 069 000
KELLACEMENT KESI	LK V E	635,390	2,356,000	2,083,000	1,720,000	2,968,000
NET INCOME		\$ -	<u>\$</u>	\$ -	\$ -	\$ -

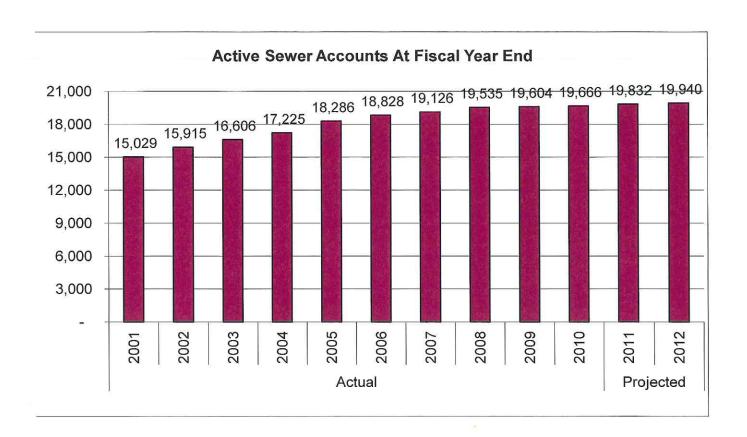
	Actual FY 09-10	Budget FY 10-11	Projected FY 10-11	Budget FY 11-12	Estimated FY 12-13
WATER PURCHASES 5001	\$15,603,958	\$19,730,000	\$15,965,000	\$18,302,000	\$20,598,000
PUMPING					
Cost of Labor 2010xxx.51xx	101,415	134,000	83,000	77,000	87,000
Materials & Supplies " .53xx	8,835	17,000	8,000	11,000	11,000
Outside Repair/Service " .54xx	7,835	9,000	10,000	9,000	9,000
Power " .5306	277,631	314,000	217,000	227,000	330,000
Total Pumping	395,716	474,000	318,000	324,000	437,000
WATER OUALITY					
WATER QUALITY	172 002	164,000	92.000	125 000	142 000
Cost of Labor 2020000.51xx	0.58	164,000	82,000	125,000	143,000
Material & Supplies " .53xx	12,514	11,000	11,000	11,000	11,000
Outside Repair/Service " .54xx	34,310	22,000	25,000	29,000	30,000
Total Water Treatment	220,717	197,000	118,000	165,000	184,000
WATER TREATMENT					
Cost of Labor 2030000.51xx	61,888	94,000	157,000	111,000	115,000
Material & Supplies " .53xx	15,788	28,000	10,000	11,000	11,000
Outside Repair/Service " .54xx	12,325	15,000	16,000	16,000	16,000
Power " .5306	·	1,000	1,000	1,000	1,000
Total Water Treatment	90,001	138,000	184,000	139,000	143,000
TANKS & RESERVOIRS					
Cost of Labor 2040xxx.51xx	426,427	445,000	311,000	307,000	322,000
Materials & Supplies " .53xx	31,106	29,000	15,000	76,000	37,000
Outside Repair/Service " .54xx	59,249	53,000	35,000	48,000	49,000
Power " .5306	2,867	10,000	3,000	3,000	3,000
Total Tanks & Reservoirs	519,649	537,000	364,000	434,000	411,000
TRANSMISSION & DISTRIBUTION		702.000	700.000	710.000	744.000
Cost of Labor 2050xxx.51xx	814,549	783,000	789,000	719,000	744,000
Materials & Supplies " .53xx	122,936	122,000	131,000	129,000	133,000
Outside Repair " .54xx	132,285	158,000	87,000	110,000	113,000
Power " .5306	9,709	8,000	9,000	9,000	9,000
Total Trans. & Dist.	1,079,479	1,071,000	1,016,000	967,000	999,000
SERVICES					
Cost of Labor 2060xxx.51xx	117,970	127,000	93,000	119,000	128,000
Materials & Supplies " .53xx	33,652	30,000	38,000	42,000	43,000
Outside Repair " .54xx	23,948	25,000	26,000	29,000	30,000
Total Services	175,570	182,000	157,000	190,000	201,000
		-12-			

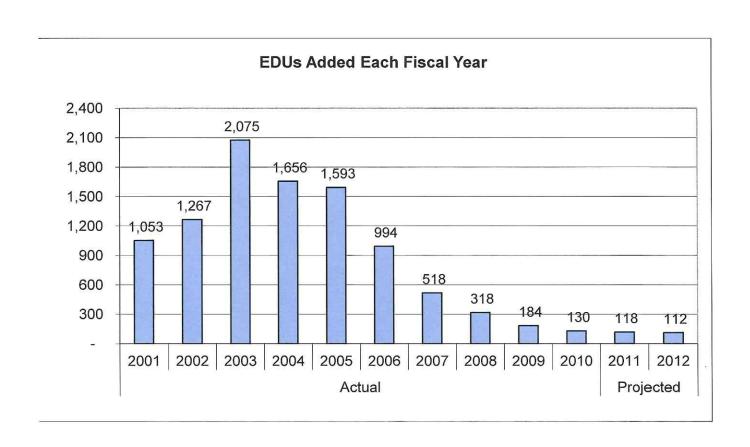
		Actual FY 09-10	Budget FY 10-11	Projected FY 10-11	Budget FY 11-12	Estimated FY 12-13
METERS Cost of Labor Material & Supplies Outside Service/Repair Total Meters	2070xxx.51xx " .53xx " .54xx	\$ 508,440 30,945 5,644 545,029	\$ 296,000 15,000 6,000 317,000	\$ 468,000 38,000 5,000 511,000	\$ 456,000 33,000 5,000 494,000	\$ 474,000 34,000 5,000 513,000
BACKFLOW PREVEN Cost of Labor Materials & Supplies	TION 2080000.51xx " .53xx	68,516 1,420	54,000	66,000	36,000 1,000	38,000 1,000
Total Backflow CUSTOMER ACCOUN	JTS	69,936	54,000	67,000	37,000	39,000
Cost of Labor Materials & Supplies Outside Service/Repair Uncollectible Accts. Total Cust. Accts.	4010000.51xx " .53xx	500,447 91,001 34,965 91,526 717,939	504,000 50,000 48,000 94,000 696,000	513,000 78,000 24,000 92,000 707,000	544,000 78,000 30,000 90,000 742,000	568,000 80,000 31,000 95,000 774,000
EQUIPMENT & VEHIO Cost of Labor Material & Supplies Fuel Outside Repair Total Equip. & Vehio	4210000.51xx " .53xx " .5307 " .54xx	119,551 39,250 112,597 11,822 283,220	103,000 104,000 89,000 10,000 306,000	88,000 41,000 98,000 7,000 234,000	103,000 66,000 110,000 18,000 297,000	108,000 68,000 116,000 19,000 311,000
BUILDING & GROUN Cost of Labor Materials & Supplies Outside Services Power Total Bldg. & Grnd.	DS 4110000.51xx " .53xx " .54xx " .5306	225,536 42,775 73,898 30,381 372,590	151,000 50,000 73,000 30,000 304,000	243,000 29,000 79,000 25,000 376,000	195,000 41,000 80,000 30,000 346,000	215,000 42,000 82,000 32,000 371,000
ENGINEERING Cost of Labor Materials & Supplies Outside Services Total Engineering	5010000.51xx " .53xx " .54xx	1,139,524 7,692 26,112 1,173,328	792,000 18,000 42,000 852,000	1,361,000 79,000 8,000 1,448,000	1,150,000 10,000 31,000 1,191,000	1,185,000 10,000 32,000 1,227,000

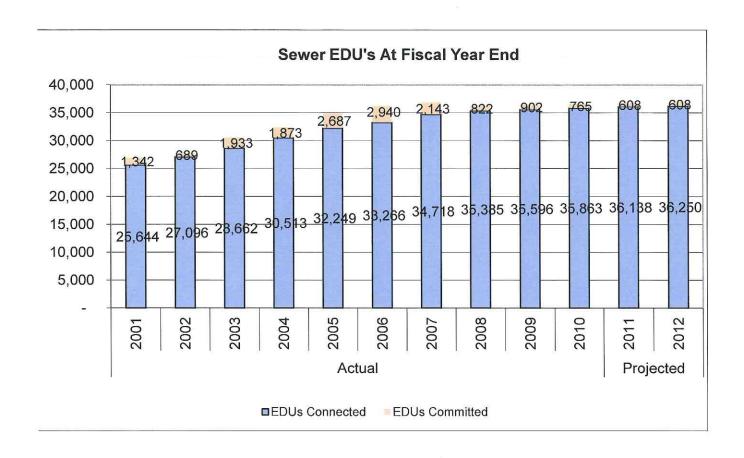
			Actual FY 09-10	Budget FY 10-11	Projected FY 10-11	Budget FY 11-12	Estimated FY 12-13
SAFETY & REG. AFFA	AIRS						
Cost of Labor		00.51xx	\$ 147,343	\$ 147,000	\$ 174,000	\$ 180,000	\$ 187,000
Materials & Supplies	"	.53xx	1,946	12,000	8,000	11,000	11,000
Safety Support	"	.54xx	10,078	18,000	6,000	16,000	16,000
Total Safety			159,367	177,000	188,000	207,000	214,000
				,			
INFORMATION TECH	NOL	OGY					
Cost of Labor	62300	00.51xx	236,349	191,000	235,000	239,000	248,000
Computers & supplies	"	.53xx	63,095	27,000	96,000	78,000	80,000
Computer Consulting	"	.54xx	150,173	177,000	149,000	229,000	236,000
Total Information Te	ch		449,617	395,000	480,000	546,000	564,000
GENERAL & ADMINI	STRA	TION					
Cost of Labor	6xxxx	x.51xx	2,449,587	3,311,000	2,505,000	2,301,000	2,391,000
Directors Fees	"	.5101	33,855	92,000	67,000	70,000	72,000
District Insurance	"	.5201	128,127	173,000	92,000	165,000	173,000
Travel	"	.5202	5,702	6,000	4,000	6,000	6,000
Meetings & Seminars	"	.5203	15,358	19,000	12,000	30,000	22,000
Dues & Subscriptions	<i>ii</i>	.5204	46,298	43,000	63,000	59,000	61,000
Directors Expenses	n	.5205	16,073	19,000	35,000	35,000	36,000
Office Supplies	\boldsymbol{n}	.5301	49,586	14,000	46,000	58,000	39,000
Awareness/Conservation	#	.5303	143,028	104,000	94,000	175,000	180,000
Postage	"	.5304	3,720	13,000	5,000	9,000	9,000
Telephone	"	.5305	=	15,000		=	=0
Outside Services	•	.5401	36,643	66,000	73,000	254,000	83,000
Legal	"	.5402	133,888	140,000	95,000	120,000	124,000
Auditing	"	.5403	8,741	22,000	24,000	21,000	22,000
Bank/Investment Svcs		.5501	28,908	33,000	23,000	26,000	27,000
Regulatory Fees	"	.5502	:=	35,000	20,000	20,000	21,000
Election & Annexation	ı "	.5503	s=	7,000	5,000	5,000	5,000
Other/Reimbursements			14,492	=	5,000	10,000	扇科
Transfer to Sewer	Λ	VA	(136,374)	=	-	=:	 /
Admin Credit Transfer	. 47	702	(111,155)	(120,000)	(83,000)	(90,000)	(110,000)
Total Gen. & Admin			2,866,477	3,992,000	3,085,000	3,274,000	3,161,000
TOTAL EXPENSES			\$24,722,593	\$29,422,000	\$25,218,000	\$27,655,000	\$30,147,000

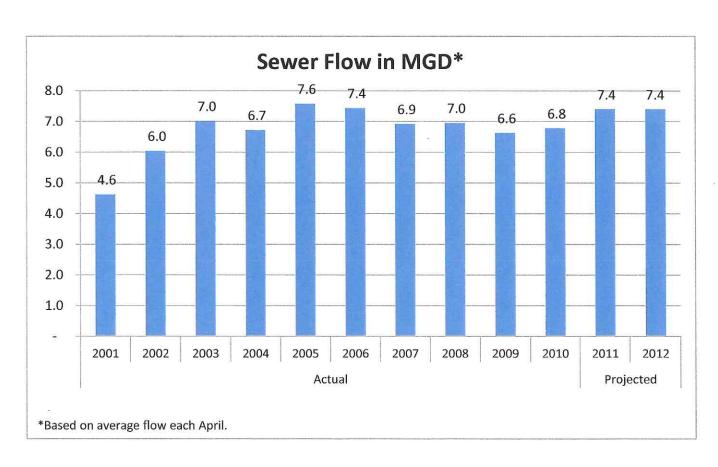
2011-2012 OPERATING BUDGET WASTEWATER











FUNCTION DEFINITIONS - WASTEWATER OPERATIONS

REVENUES

<u>Sewer Service</u>: Monthly charges to cover the cost to collect, treat and dispose of wastewater, and to maintain the various wastewater facilities.

Reclaimed Water Sales: Revenue generated from contractual sale of reclaimed water.

Other: Interest revenue, late charges, engineering fees and other miscellaneous revenues.

OPERATING EXPENSES

<u>Collection and Conveyance</u>: Maintaining flow in 249 miles of District sewer lines. Includes blockage removal, television inspection, and maintenance of pipeline system and manholes.

<u>Lift Stations</u>: Cost of lifting sewage flows at the Montiel Lift Station, Lake San Marcos Lift Station and Questhaven sewer lift station. Includes maintenance and power costs of the pumping systems.

<u>Peroxide Station</u>: Odor control by injection of hydrogen peroxide at outfall line on El Camino Real. Includes monitoring, maintenance, and chemicals. This site has been decommissioned, but continues to be maintained for potential future use.

<u>Industrial Waste</u>: Costs to ensure compliance with federal, state, and local regulations as administered through the Encina Wastewater Authority.

<u>Encina Disposal</u>: Cost reimbursement to the Encina Wastewater Authority for processing wastewater and returning clean water to the environment.

<u>Meadowlark Plant</u>: All costs attributed to treating wastewater and for production and sale of reclaimed water to Carlsbad MWD, including operation and maintenance of the plant, No. 1 Lift Station, and Mahr Reservoir.

<u>Customer Accounts</u>: Responses to customer problems, billing costs, and uncollectible accounts.

<u>Equipment and Vehicles</u>: Maintenance of sewer vehicles and equipment and transfer of a portion of administrative and water operations vehicle costs attributable to sewer.

Buildings and Grounds: A transfer of costs attributable to sewer.

Engineering: A transfer of engineering costs attributable to sewer.

FUNCTION DEFINITIONS - WASTEWATER OPERATIONS (Continued)

<u>Safety and Compliance</u>: A transfer of safety and regulatory affairs costs attributable to sewer operations.

General and Administrative

Salaries include all vacation, sick leave, and holiday time for sewer personnel.

Group Insurance is health, vision, and dental costs for all sewer personnel.

Workers' Compensation Insurance covers all sewer personnel.

Public Employees Retirement System (PERS) participation costs for all sewer personnel.

Social Security cost for all sewer personnel.

Other Taxes include unemployment and other miscellaneous employee taxes for sewer personnel.

Travel costs for sewer personnel.

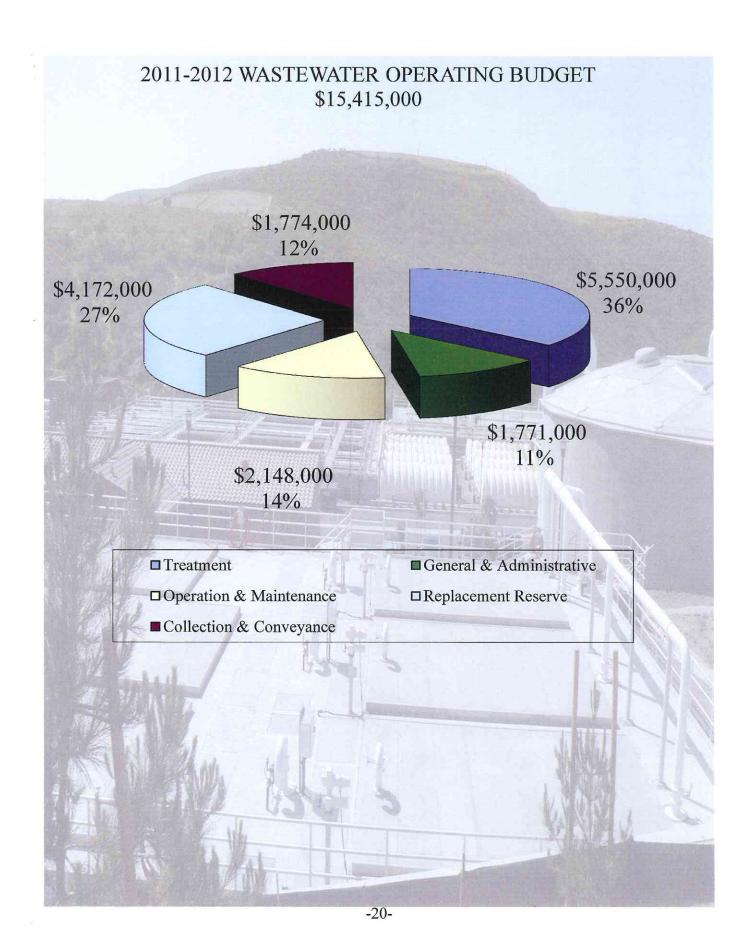
Meetings and Seminars fees for sewer personnel are to provide District representation and professional development.

Dues and Subscriptions and periodical costs are for sewer-related activities.

Other includes miscellaneous expenses that do not specifically apply to any of the above-referenced categories.

Transfer From Water is overall administrative costs attributable to sewer.

Administrative Credit Transfer is the collection or recovery of overhead costs that apply to all construction work orders.



		Actual FY 09-10	Budget FY 10-11	Projected FY 10-11	Budget FY 11-12	Estimated FY 12-13
OPERATING REVENUES						
Sewer Service	4101	\$12,013,152	\$12,507,000	\$12,781,000	\$13,528,000	\$14,430,000
Reclaimed Water Sales	4102	2,151,145	1,722,000	1,722,000	1,809,000	1,840,000
Other	Various	81,710	91,000	76,000	78,000	80,000
Total Revenue		14,246,007	14,320,000	14,579,000	15,415,000	16,350,000
Total Revenue		14,240,007	14,520,000	14,577,000	13,413,000	10,550,000
OPERATING EXPENSES						
Collection & Conveyance	3010000	1,664,388	1,347,000	1,772,000	1,774,000	2,000,000
Lift Stations	3020000	217,061	202,000	209,000	284,000	310,000
Peroxide Station	3050000	3,388	8,000	5,000	6,000	7,000
Industrial Waste	3060000	66,844	132,000	65,000	82,000	146,000
Encina Disposal	3070000	2,162,753	2,478,000	2,399,000	2,302,000	2,394,000
Meadowlark Plant	3410000	3,456,133	3,025,000	2,954,000	3,248,000	3,346,000
Customer Accounts	4010000	291,403	326,000	319,000	350,000	374,000
Equipment & Vehicles	4210000	155,138	144,000	121,000	163,000	170,000
Buildings & Grounds	4110000	208,924	128,000	154,000	190,000	210,000
Engineering	5010000	833,597	478,000	609,000	579,000	597,000
Safety & Compliance	5210000	112,937	82,000	110,000	133,000	138,000
Information Technology	6230000	331,792	263,000	280,000	361,000	374,000
General & Admin.	6xxx000	1,992,482	2,798,000	1,305,000	1,771,000	1,673,000
Total Expense		11,496,840	11,411,000	10,302,000	11,243,000	11,739,000
OPERATING INCOME		2,749,167	2,909,000	4,277,000	4,172,000	4,611,000
LESS: TRANSFERS TO						
REPLACEMENT RESERY	VE	2,749,167	2,909,000	4,277,000	4,172,000	4,611,000
		***	10.000			
NET INCOME		\$ -	\$ -	\$ -	\$ -	\$ -

		Actual FY 09-10	Budget FY 10-11	Projected FY 10-11	Budget FY 11-12	Estimated FY 12-13
COLLECTION/CONVEY	ANCE					
Cost of Labor	3010xxx.51xx	\$ 1,363,157	\$ 1,040,000	\$ 1,399,000	\$ 1,426,000	\$ 1,639,000
Materials & Supplies	" .53xx	52,780	62,000	61,000	95,000	98,000
Chemicals	" .5350	165,635	171,000	248,000	156,000	161,000
Outside Repair/Power	" .5xxx	82,816	74,000	64,000	97,000	102,000
Total Collection/Conve	eyance	1,664,388	1,347,000	1,772,000	1,774,000	2,000,000
	*:	Vi			*	
LIFT STATIONS						
Cost of Labor	3020xxx.51xx	128,605	108,000	113,000	110,000	130,000
Materials & Supplies	" .53xx	42,645	45,000	53,000	54,000	56,000
Outside Repair/Service	" .54xx	6,753	8,000	15,000	72,000	74,000
Power	" .5306	39,058	41,000	28,000	48,000	50,000
Total Lift Stations		217,061	202,000	209,000	284,000	310,000
PEROXIDE STATION						
Cost of Labor	3050000.51xx	3,174	7,000	3,000	4,000	5,000
Outside Repair/Power	" .5xxx	214	1,000	2,000	2,000	2,000
Total Peroxide Sta.		3,388	8,000	5,000	6,000	7,000
SOURCE CONTROL						
Cost of Labor	3060000.51xx	29,037	100,000	24,000	40,000	103,000
Materials & Supplies	" .53xx	37,807	32,000	41,000	42,000	43,000
Total Industrial Waste	şi.	66,844	132,000	65,000	82,000	146,000
		-				
ENCINA DISPOSAL	3070000.551	2,162,753	2,478,000	2,399,000	2,302,000	2,394,000
		3			£.	
MEADOWLARK LIFT S	TATION					
Cost of Labor	3710000.51xx	96,632	94,000	136,000	119,000	134,000
Material & Supplies	" .53xx	60,019	61,000	38,000	53,100	55,000
Chemicals	" .5350	180,054	140,000	169,000	234,000	222,000
Outside Repair	" .54xx	49,841	25,000	16,000	19,900	20,000
Power	" .5306	76,225	65,000	65,000	70,000	74,000
Total Lift Sta.		462,771	385,000	424,000	496,000	505,000

		Actual FY 09-10	Budget FY 10-11	Projected FY 10-11	Budget FY 11-12	Estimated FY 12-13
MEADOWLARK PLANT	r					
Cost of Labor	3410000.51xx	\$ 960,419	\$ 740,000	\$ 964,000	\$ 872,000	\$ 991,000
Materials & Supplies	" .53xx	259,528	391,000	268,000	400,000	372,000
Chemicals	" .5350	705,529	680,000	535,000	560,000	577,000
Outside Services	" .54xx	311,796	251,000	214,000	351,000	319,000
Power	" .5306	381,741	313,000	280,000	310,000	326,000
Telephone	" .5305	6,081	7,000	5,000	6,000	6,000
Total Meadowlark		2,625,094	2,382,000	2,266,000	2,499,000	2,591,000
MAHR RESERVOIR						
Cost of Labor	3810000.51xx	86,755	109,000	61,000	51,000	57,000
Materials & Supplies	" .53xx	119,757	17,000	123,000	50,000	52,000
Chemicals	" .5350	135,839	124,000	45,000	100,000	103,000
Outside Repair	" .54xx	15,052	8,000	25,000	37,000	38,000
Power	" .5306	10,865	-	10,000	15,000	16,000
Total Mahr Reservoir		368,268	258,000	264,000	253,000	250,000
CUSTOMER ACCOUNT	`S					
Cost of Labor	4010000.51xx	245,810	255,000	237,000	272,000	283,000
Materials & Supplies	" ,53xx	30,932	25,000	45,000	43,000	44,000
Outside Repair	" .54xx	6,314	8,000	11,000	5,000	5,000
Uncollectible Accts.	" .5703	8,347	38,000	26,000	30,000	42,000
Total Cust. Accts.		291,403	326,000	319,000	350,000	374,000
EQUIPMENT & VEHICI	LES					
Cost of Labor	4210000.51xx	59,287	45,000	40,000	56,000	59,000
Materials & Supplies	" .53xx	31,651	58,000	31,000	42,000	43,000
Fuel	" .5307	57,127	31,000	43,000	50,000	53,000
Outside Repair	" .54xx	7,073	10,000	7,000	15,000	15,000
Total Equip. & Veh.		155,138	144,000	121,000	163,000	170,000
BUILDING & GROUNDS	Š					
Cost of Labor	4110000.51xx	114,404	99,000	102,000	122,000	139,000
Materials & Supplies	" .53xx	27,399	3,000	10,000	23,000	24,000
Outside Services	" .54xx	46,867	9,000	29,000	30,000	31,000
Power	" .5306	20,254	17,000	13,000	15,000	16,000
Total Building & Grou	ınds	208,924	128,000	154,000	190,000	210,000
ENGINEERING						
Cost of Labor	5010000.51xx	816,835	439,000	589,000	548,000	565,000
Materials & Supplies	" .53xx	686	12,000	16,000	8,000	8,000
Outside Services	" .54xx	16,076	27,000	4,000	23,000	24,000
Total Engineering		833,597	478,000	609,000	579,000	597,000
			23		:	

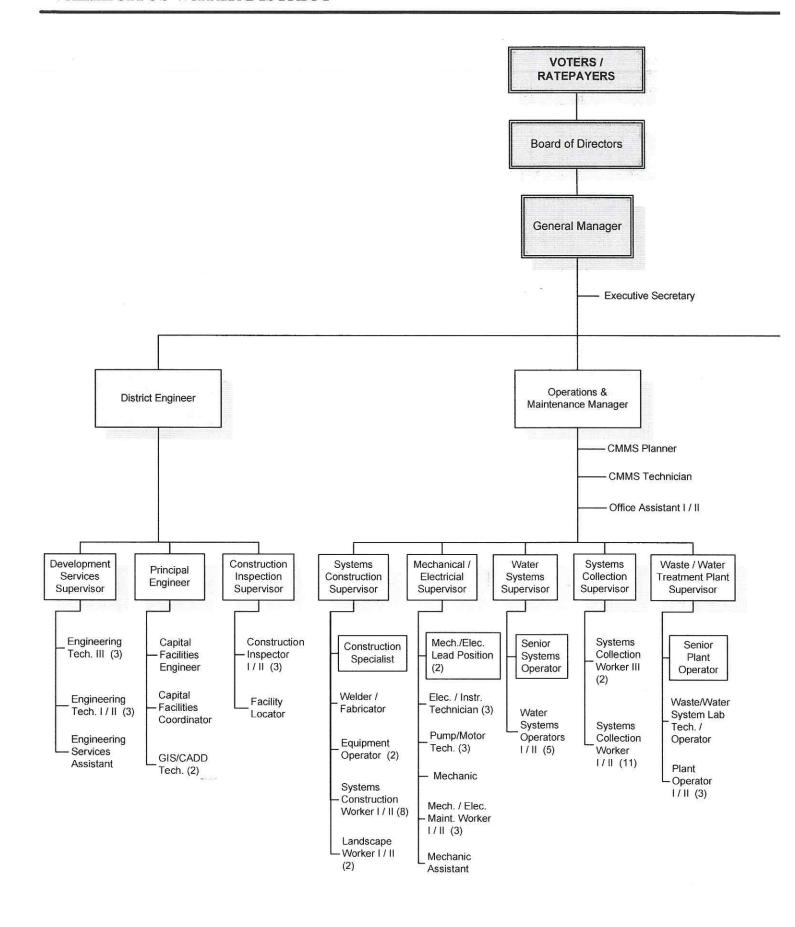
			Actual FY 09-10	Budget FY 10-11	Projected FY 10-11	Budget FY 11-12	Estimated FY 12-13		
SAFETY & REGULATORY AFFAIRS									
Cost of Labor		00.51xx		\$ 66,000	\$ 104,000	\$ 119,000	\$ 124,000		
Materials & Supplies	ü	.53xx	1,297	8,000	1,000	7,000	7,000		
Safety Support	л	.54xx	14,147	8,000	5,000	7,000	7,000		
Total Safety/Reg Affair	rs		112,937	82,000	110,000	133,000	138,000		
	1.00								
INFORMATION TECH									
Cost of Labor	623000	00.51xx	167,270	125,000	132,000	160,000	167,000		
Computers & supplies	"	.53xx	39,857	17,000	43,000	54,000	56,000		
Computer Consulting	"	.54xx	124,665	121,000	105,000	147,000	151,000		
Total Information Tech	ì		331,792	263,000	280,000	361,000	374,000		
	-		201,192						
GENERAL & ADMINIST	RATI	ON							
Cost of Labor	6хххх	xx.51xx	1,746,899	2,415,000	1,082,000	1,370,000	1,425,000		
Directors Fees	"	.5101	33,659	62,000	41,000	43,000	44,000		
District Insurance	"	.5201	84,157	114,000	75,000	116,000	126,000		
Travel	ü	.5202	3,679	4,000	2,000	4,000	4,000		
Meetings & Seminars	'n	.5203	7,114	13,000	2,000	30,000	28,000		
Dues & Subscriptions	"	.5204	22,068	29,000	6,000	6,000	6,000		
Directors Expenses	"	.5205		12,000	10,000	12,000	12,000		
Office Supplies		.5301	17,998	10,000	6,000	20,000	7,000		
Public Awareness	"	.5303		69,000	62,000	19,000	20,000		
Postage	z_n	.5304	. 	8,000	3,000	3,000	3,000		
Telephone	n	.5305		10,000	=	200 4			
Office Equip. Repair		.5309	: = 0	6,000	=		=		
Outside Services	"	.5401	14,182	49,000	15,000	159,000	44,000		
Legal	u	.5402	128,953	93,000	98,000	100,000	103,000		
Auditing	Ü	.5403	5,991	15,000	16,000	12,000	13,000		
Bank/Investment Svcs	Ü	.5501	19,262	22,000	15,000	13,000	14,000		
Regulatory Fees	"	.5502	=	23,000	5,000	10,000	10,000		
Election & Annexation	"	.5503	, 1	4,000	-	2,000	2,000		
Other	u	.5702	18,906	í c	=	2,000	2,000		
Transfer from Water	Λ	V/A	136,374	. 	50	± = 0.	.=		
Admin Credit Trans	47	702	(246,760)	(160,000)	(133,000)	(150,000)	(190,000)		
Total Gen. & Admin.			1,992,482	2,798,000	1,305,000	1,771,000	1,673,000		
TOTAL EXPENSES			\$11,496,840	\$11,411,000	\$10,302,000	\$11,243,000	\$11,739,000		

SALARY AND BENEFIT RECAP

	Actual FY 09-10	Budget FY 10-11	Projected FY 10-11	Budget FY 11-12	Estimated FY 12-13
SALARIES					
Water Operations	\$ 4,077,378	\$ 4,165,000	\$ 4,210,000	\$ 4,054,000	\$ 4,230,000
Wastewater Operations	3,118,623	3,154,000	2,930,000	3,206,000	3,542,000
Subtotal	7,196,001	7,319,000	7,140,000	7,260,000	7,772,000
Labor Posted to Work Orders*	546,528	541,000	429,000	454,000	526,000
TOTAL SALARIES	7,742,529	7,860,000	7,569,000	7,714,000	8,298,000
				· · · · · · · · · · · · · · · · · · ·	
BENEFITS					
Public Employee Retirement	1,963,050	2,027,000	1,911,000	1,622,000	1,796,000
Group Insurance	1,805,749	2,191,000	1,961,000	1,922,000	2,155,000
Social Security	1,227,937	1,248,000	1,092,000	957,000	864,000
Workers' Comp Insurance	52,526	114,000	114,000	123,000	136,000
Other Taxes and Benefits	34,646	39,000	44,000	46,000	50,000
TOTAL BENEFITS	5,083,908	5,619,000	5,122,000	4,670,000	5,001,000
	y 				
TOTAL SALARIES & BENEFITS	\$12,826,437	\$13,479,000	\$12,691,000	\$12,384,000	\$13,299,000
Benefits as a Percentage of Salaries	65.7%	71.5%	67.7%	60.5%	60.3%
Total Funded FTEs	108.0	111.5	107.5	105.5	105.5

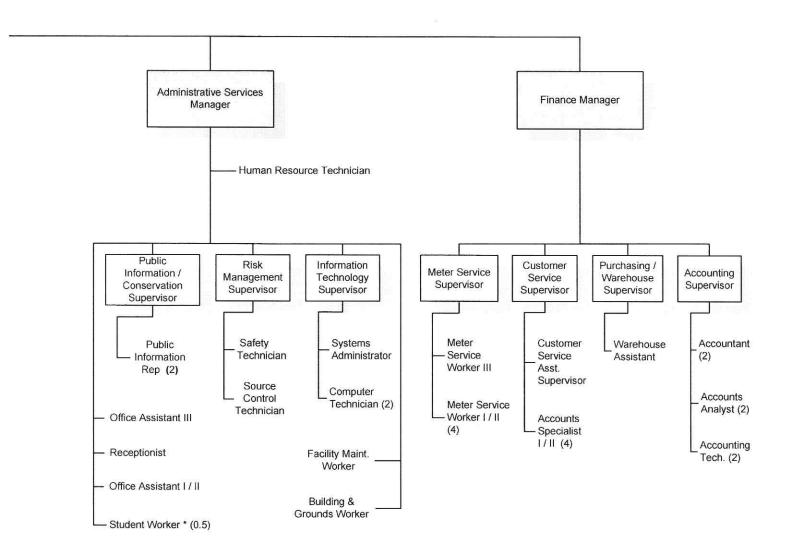
^{*} There is also a labor overhead charge to work orders to cover benefit costs which are a part of the credit in the General and Administration sections of Water and Wastewater operations.

The 2011/12 Budget reflects a hiring freeze and reduction in force of three full-time positions. Two reclassifications are budgeted from existing positions within the Mechanical Electrical department to lead positions within the department. Estimated annual increase in salary resulting from the reclassifications is \$9,000. Positions approved in previous budgets and three positions contemplated for 2011/12 are deferred until beyond the estimated 2012/13 year. The Source Control Technician, already approved in a previous budget, needed for regulatory compliance, is budgeted for the last three months of 2011/12. The need to fill any position will be thoroughly



VALLECITOS WATER DISTRICT

Positions: FY 2011/2012 119 Regular Full Time .5 FTE* (One Part-time/Temporary) 119.5 Total Authorized Positions (11) Vacant Unfunded (Accountant, Accounts Analyst, Computer Tech, (2) Engineering Tech II, CMMS Tech, Water Operator I/II, Two positions reporting to Mech/Elec Supervisor (reclass), Systems Construction Wrkr, Systems Collections Wrkr, Lab Tech) (3) Unfunded Positions — Budgeted Reduction in Staff



2011-12 PUBLIC AWARENESS AND CONSERVATION PROGRAM BUDGET

REBATE PROGRAMS *	Prj 2012100030	W/O 117447		
To encourage the purchase of qualified low flo				
issuing rebates on qualified products.		3 8	\$	5,000
OUTREACH AND ADVERTISING	Prj 2012100031	W/O 117448		
For purchase of items and services used to assist				
water related issues. Includes purchase of videos to participate in community events; Chamber part				
tours of N.T.O. and Meadowlark. Includes adve				
newspapers and magazines, and visual media s				
producing educational videos. Includes cost Consumer Confidence Report, brochures, bill ins	-			82,000
WEDGITE	D : 0010100000	W/O 117440		,,,,,,
<u>WEBSITE</u> Cost to hire consultant for website redesign.	Prj 2012100032	W/O 117449		50,000
~	D : 2012100022	W/O 117450		
PROFESSIONAL PHOTOGRAPHY SERVICES Cost to hire professional photographer to photographer	Prj 2012100033 aph District facilities	W/O 117450		8,000
EDUCATION	Prj 2012100034	W/O 117451		
For continued development and purchase of mater				
education programs. This includes the Splash S				
schools and payment for bus transportation to Jac includes materials and costs to participate in ann				
purchase of calendars, entry forms, prizes for entr				17,000
COOPERATIVE PROGRAMS*	Prj 2012100035	W/O 117452		
For participation in cost-sharing programs such a		- 1. The state of		10.000
customer service surveys; and supplies such as dy	e tablets, snowerneads, and mo	oisture probes.		10,000
WATERWISE LANDSCAPE	Prj 2012100036	W/O 117453		
To promote low water use landscape and irrigation and maintaining waterwise demonstration ga				
workshops, signage and promotion of demonstrat	ion gardens, waterwise plant	*		
purchase of waterwise landscape brochures and po	ublication reprints.			18,000
MEMBERSHIPS AND EQUIPMENT	Prj 2012100037	W/O 117454		
To maintain memberships in related organizations or replacement equipment.	s and committees and for the p	urchases of new		2,000
COMMERCIAL/INDUSTRIAL	Dr.: 2012100028	W/O 117455		
To assist large commercial and public agency	Prj 2012100038 customers by providing wor	W/O 117455 kshops, written		
materials, monetary incentives, and using outside				2,000
TOTAL DUDI IO ANNADENTESS/CONSEDIN	A DION DDOCD AND DY'S	T. (2)	e.	104 000

^{*} Uncertainty in the funding from the Metropolitan Water District may adversely impact the availablity of programs.

TOTAL PUBLIC AWARENESS/CONSERVATION PROGRAM BUDGET

194,000